

SUMMARY FINANCIAL STATEMENTS

6 month period ended 30 September 2025



Isles of Scilly Steamship Company Limited

Accounts for the period ended 30 September 2025

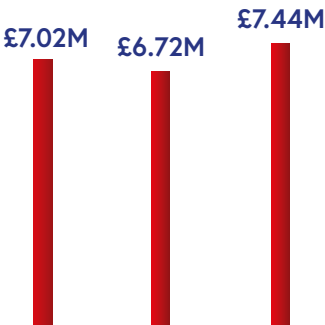
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TURNOVER
6 MONTHS ENDED SEPTEMBER



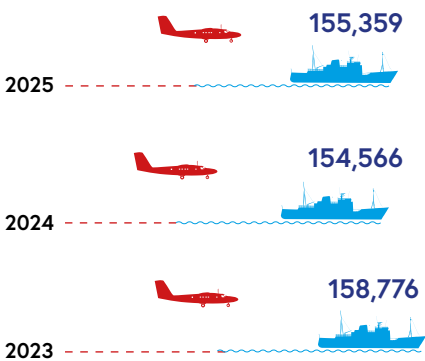
PROFIT BEFORE TAX
6 MONTHS ENDED SEPTEMBER



EBITDA
6 MONTHS ENDED SEPTEMBER



COMBINED AIR AND
SEA PASSENGERS
6 MONTHS ENDED SEPTEMBER



CASH BALANCE
SEPTEMBER

2025	£8.01m
2024	£7.04m
2023	£14.35m

DIVIDEND

£0.15
CASH £19,522
SCRIP £198,745

EARNINGS PER SHARE (EPS)



Isles of Scilly Steamship Company Limited

Directors' Report

Following another strong financial performance for the year ended 31 March 2025, I am pleased to report that profits for the six months to 30 September 2025 are ahead of both budget and the prior year.

Despite challenging weather conditions from mid-August, Scillonian III delivered a good overall season. Passenger numbers totalled 110,437, which is 2% below last year but 2% above budget.

Skybus carried 44,922 passengers, representing an 8.1% increase on last year, although slightly below the budgeted figure. This demonstrates our ongoing focus on strengthening Skybus' financial performance and operational resilience.

Overall Group passenger volumes reached 155,359, 3% below budget but 1% higher than last year.

Financial and Operational Review

The Group achieved a profit before tax of £7.44m (2024: £6.72m), £0.34m above budget. EBITDA stands at £8.26 million (2024: £7.82 million), £0.08 million above budget.

Turnover increased by 8% to £18.07m (2024: £16.77m), driven by higher passenger numbers and strong freight demand following the acquisition of our landing craft Gugh. This addition to our fleet has enabled the Group to support a wider range of freight projects across the Isles of Scilly.

Cost of sales rose by 5% to £10.68m (2024: £10.12m), a proportionately smaller increase than turnover. As a result, gross profit improved to £7.39m (2024: £6.65m). This reflects improved aircraft engine performance, particularly an extension to Time Before Overhaul (TBO) hours, which has reduced depreciation charges.

Cash has increased by £0.97m to £8.01m over the past 12 months. Creditors have risen by £16.61m, primarily due to drawdowns on new vessel financing as construction milestones progress. Overall, net assets stand at £29.14m, up £3.54m from £25.60m in 2024.

A dividend of 15 pence per share was approved at our AGM on 17 September 2025 and has been recognised on the balance sheet. Cash and scrip dividend payments will be made on 14 November 2025.

This year's interim accounts include a new Key Performance Indicator (KPI) summary, presenting at-a-glance financial information for the last three years.

Outlook

The outlook for the remainder of the financial year remains very positive, with forward passenger bookings for our Scilly market currently 0.7% ahead of the same point last year (Skybus +6.3%; Scillonian III -1.5%). This demonstrates the continued strength and resilience of demand for our lifeline transport links.

In 2019, the Company embarked on an ambitious long-term strategy to replace its ageing fleet and secure the future of transport links to the Isles of Scilly. Following a £40 million investment, supported by Lombard NatWest, this strategy is now entering its final phase. Our new freight vessel Menawethan and passenger ferry Scillonian IV will both arrive in the UK during 2026, marking one of the most significant milestones in the Company's 105-year history.

Building on this foundation, the Board has recently approved a new five-year strategy to 2030. This will focus on a series of strategic objectives aimed at strengthening financial performance — targeting EBITDA of £8 million by 2030 — while maintaining a clear commitment to affordability and reliability for our passengers and freight customers.

To achieve these ambitions, the Group is pursuing diversification into new aviation and marine markets.

On 1 November 2025, Skybus commenced operating flights on behalf of Aurigny Air Services between Alderney and Guernsey, reinforcing our reputation as a trusted aviation partner.

Further growth was announced on 7 November 2025, when Skybus was awarded the Newquay–London Public Service Obligation (PSO) route — a vital air link co-funded by Cornwall Council and the Department for Transport. The service will initially be operated by Ascend Airways using a Boeing 737-800 aircraft under the Air Transport Licence of Aurigny Air Services, before transitioning in spring 2026 to our own Skybus-liveried aircraft.

With these developments now underway, the Group is entering an exciting new chapter. Our strong financial base, new fleet investment, and expanding aviation partnerships place the Company in a robust position to deliver sustainable growth and continued affordability for the communities we serve.

On behalf of the Board, I would like to extend my thanks to our employees, whose hard work and professionalism continue to drive the Company's success. We are equally grateful to Lombard NatWest, our stakeholders and shareholders for their continued trust and support as we deliver on our ambitious plans for growth and fleet renewal. Collectively, we are building a stronger, more sustainable future for the Isles of Scilly Steamship Group and for the communities we serve.

A handwritten signature in black ink, appearing to read 'Stuart Reid', written in a cursive style.

Stuart Reid
Chief Executive Officer
25 November 2025

Isles of Scilly Steamship Company Limited

Consolidated Profit and Loss Account

For the period ended 30 September 2025

	6 months to 30 September 2025 £000	6 months to 30 September 2024 £000	Year to 31 March 2025 £000
Turnover	18,069	16,766	21,688
Cost of sales	(10,676)	(10,121)	(18,734)
Gross profit	7,393	6,645	2,954
Other operating income	106	99	163
Operating profit	7,499	6,743	3,117
Other interest receivable and similar income	37	48	94
Interest payable and similar charges	(96)	(69)	(169)
Profit on ordinary activities before taxation	7,441	6,722	3,042
Taxation	-	-	2
Profit on ordinary activities after taxation	7,441	6,722	3,044

Isles of Scilly Steamship Company Limited

Consolidated Balance Sheet

As at 30 September 2025

	Notes	30 September 2025 £000	30 September 2024 £000	31 March 2025 £000
Fixed assets				
Intangible assets		389	367	371
Tangible assets		43,467	24,959	36,629
Investment Property		297	0	297
		<u>44,152</u>	<u>25,326</u>	<u>37,297</u>
Current assets				
Stocks		1,710	1,602	1,586
Debtors		2,362	1,785	2,071
Cash at bank and in hand		8,010	7,045	7,162
		<u>12,082</u>	<u>10,433</u>	<u>10,819</u>
Creditors: amounts falling due within one year		(5,704)	(4,234)	(10,842)
Creditors: dividends payable		(218)	0	0
		<u>6,160</u>	<u>6,199</u>	<u>(23)</u>
Net current assets				
		<u>6,160</u>	<u>6,199</u>	<u>(23)</u>
Total assets less current liabilities		50,312	31,525	37,274
Creditors: amounts falling due after more than one year		(20,640)	(5,501)	(14,825)
Provisions for liabilities and charges		(528)	(424)	(528)
		<u>29,144</u>	<u>25,600</u>	<u>21,921</u>
Net assets		29,144	25,600	21,921
Capital and reserves				
Called up share capital		1,455	1,455	1,455
Share premium account		384	384	384
Profit and loss account	2	27,305	23,760	20,082
		<u>29,144</u>	<u>25,600</u>	<u>21,921</u>
Total equity	3	29,144	25,600	21,921

Isles of Scilly Steamship Company Limited

Consolidated Statement of Cash Flows

For the period ended 30 September 2025

	6 months to 30 September 2025 £000	6 months to 30 September 2024 £000	Year to 31 March 2025 £000
Cash flows from operating activities			
Profit for the period	7,441	6,722	3,044
Depreciation and amortisation	760	1,075	1,480
(Profit)/loss on disposal of fixed assets	5	-	(12)
Finance income	(37)	(48)	(94)
Finance costs	96	69	169
Corporation tax expense	-	-	(2)
	8,264	7,818	4,585
Working capital adjustments			
Decrease/(increase) in stocks	(124)	(89)	(72)
Decrease/(increase) in debtors	(291)	276	344
(Decrease)/increase in creditors - advance sales	(5,327)	(6,311)	611
(Decrease)/increase in creditors - other	16	(397)	(548)
(Decrease)/increase in provisions	-	(24)	82
(Decrease)/increase in government grants	(37)	(37)	(71)
	2,502	1,236	4,931
Cash flows from investing activities			
Interest received	37	48	94
Acquisitions of tangible fixed assets	(7,011)	(5,870)	(17,578)
Proceeds from sale of tangible fixed assets	-	-	14
Acquisitions of intangible fixed assets	(64)	(23)	(70)
Acquisitions of investment properties	-	-	(297)
	(7,038)	(5,845)	(17,837)
Cash flows from financing activities			
Proceeds from bank borrowing draw downs	6,206	4,539	13,559
Interest paid	(96)	(69)	(169)
Interest capitalised	(546)	-	(324)
Repayment of bank borrowing	(61)	(31)	(92)
Payments to finance lease creditors	(120)	(120)	(241)
Dividends paid	-	-	-
	5,383	4,319	12,733
Net increase/(decrease) in cash in the period	848	(290)	(173)
Cash at the start of the period	7,162	7,335	7,335
Cash at the end of the period	8,010	7,045	7,162

Isles of Scilly Steamship Company Limited

Notes to the Financial Statements

For the period ended 30 September 2025

1. Basis of preparation

The interim report and accounts are unaudited. The consolidated interim financial information does not comprise statutory accounts within the meaning of section 434 of the Companies Act 2006. Statutory accounts for the year ended 31 March 2025 were approved by the Board on 23rd July 2025 and will be delivered to Companies House in accordance with required timescales. The report on those accounts was unqualified, did not contain an emphasis of matter paragraph and did not contain any statement under section 498 of the Companies Act 2006.

2. Profit and loss account

	6 months to 30 September 2025 £000
At 31 March 2025	20,082
Profit for the period	7,441
Dividends payable	(218)
At 30 September 2025	<u>27,305</u>

3. Reconciliation of movements in shareholders' funds

	6 months to 30 September 2025 £000	Year to 31 March 2025 £000
Profit for the period	7,441	3,044
Dividends payable	(218)	-
	<u>7,223</u>	<u>3,044</u>
New share capital subscribed	-	-
Net addition to shareholders' funds	<u>7,223</u>	<u>3,044</u>
Opening shareholders' funds	<u>21,921</u>	<u>18,877</u>
Closing shareholders' funds	<u>29,144</u>	<u>21,921</u>